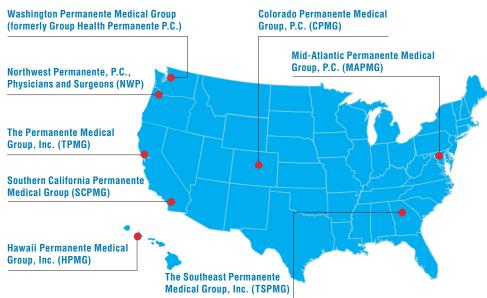
THE PERMANENTE MEDICAL GROUPS

The more than 21,000 physicians of the Permanente Medical Groups care for 11.8 million Kaiser Permanente members across the country – in Hawaii, California, Oregon, Washington, Colorado, Georgia, Virginia, Maryland, and the District of Columbia. We are often cited as a model for 21st century medicine and health care, and through the delivery of Permanente Medicine, we consistently deliver the best outcomes for our patients.

Permanente Medicine is in our DNA. The foundational principles laid out in the early years of our organization have stood the test of time: multispecialty group practice; a commitment to quality, continuous improvement, and life-long learning; a mutually exclusive partnership with Kaiser Foundation Health Plan and Hospitals.

How we practice medicine. We provide patient-centered care that is teamdelivered and evidence-based. It is coordinated and integrated across specialties and across the continuum of care. It's also culturally-responsive and technologically-enabled.

Delivering value through an integrated care delivery system. Our payment model is based on quality, service, and access to care – not on the volume of services provided. Furthermore, there is individual and collective accountability for both the quality and cost of health care, and ethical stewardship of our members' and patients' health care and health care resources. Together, our integrated care delivery system and health plan continue to shape the future of health care.



Eight physician-led, self-governed, multispecialty medical groups

Permanente Medical Groups

Colorado Permanente Medical Group, P.C. Margaret Ferguson, MD Executive Medical Director

Hawaii Permanente Medical Group, Inc. Geoffrey Sewell, MD, FACP President and Executive Medical Director

Mid-Atlantic Permanente Medical Group, P.C.

Richard Issacs, MD, FACS President and Chief Executive Officer

Northwest Permanente, P.C., Physicians and Surgeons Imelda Dacones, MD

President and Chief Executive Officer

Southern California Permanente Medical Group

Edward Ellison, MD Executive Medical Director and Chairman of the Board

The Permanente Medical Group, Inc. Richard Issacs, MD, FACS

Executive Director and Chief Executive Officer

The Southeast Permanente Medical Group, Inc. Mary Wilson, MD, MPH

Executive Medical Director Washington Permanente Medical Group Stephen Tarnoff, MD President and Executive

Medical Director

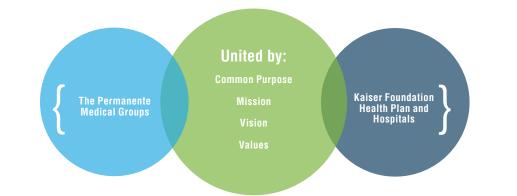
THE PERMANENTE MEDICAL GROUPS

About the Permanente Medical Groups

The Permanente Medical Groups are composed of more than 21,000 physicians. Our mission is to improve the health of our patients and the communities in which we provide care. We practice in eight self-governed, physician-led, prepaid, multi-specialty medical groups that work with the Kaiser Foundation Health Plans and Kaiser Foundation Hospitals to provide care for more than 11.8 million Kaiser Permanente members. We work collaboratively, enabled by stateof-the-art facilities and technology, to provide preventive and world-class complex care in eight states – from Hawaii to Maryland – and the District of Columbia.

About The Permanente Federation

In 1997, the Permanente Medical Groups formed The Permanente Federation LLC to represent their shared interests. The Federation serves as the key partner on behalf of the medical groups with Kaiser Foundation Health Plan and Kaiser Foundation Hospitals on national initiatives.



2016 Care Highlights





24M SECURE EMAILS SENT







129K INPATIENT SURGERIES





COLORECTAL CANCER



QQ1K

MAMMOGRAMS

SCREENINGS

The Permanente Federation

Geoffrey Sewell, MD Chairman National Permanente Executive Committee

Edward Ellison, MD Co-CEO

Richard Issacs, MD, FACS Co-CEO

Chris Grant Executive Vice President and Chief Operating Officer

Pauline Fox Executive Vice President and Chief Legal Officer

Kaiser Foundation Health Plan and Hospitals

Bernard J. Tyson Chairman and CEO Kaiser Foundation Health Plan, Inc., and Hospitals

Achievements

Medicare Star Quality Five 5-star regions, two 4.5 star regions

NCQA Quality Compass

Most #1 rankings among commercial health plans in nation – 8th consecutive year Most #1 rankings among Medicare health plans in nation – 6th consecutive year

Leapfrog Top Hospitals

15 Top Hospital – 9 Top Teaching Hospitals, 6 Top General Hospitals

